

## Topic: Banking and Financial Services (BFS) BPO Annual Report 2013 – Small is the New Big!

Banking, Financial Services, and Insurance (BFSI) Outsourcing Annual Report: August 2013 – Preview Deck

## Our research offerings for global services

#### **Subscription information**

- The full report is included in the following subscription(s)
  - BFSI BPO
- In addition to published research, a subscription may include analyst inquiry, data cuts, and other services
- If you want to learn
   whether your organization
   has a subscription
   agreement or request
   information on pricing and
   subscription options,
   please contact us:
  - info@everestgrp.com
  - +1-214-451-3110

#### **Market Vista**

Global services tracking across functions, sourcing models, locations, and service providers – industry tracking reports also available

BFSI<sup>1</sup> information technology

Finance & accounting

BFSI<sup>1</sup> business process

**Procurement** 

Healthcare information technology

**Human resources** 

Information technology

**Recruitment process** 

**Cloud Vista** 

**Contact center** 

**Global sourcing** 

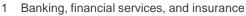
Service provider intelligence

**PricePoint** 

**Transaction Intelligence** 

#### **Custom research capabilities**

- Benchmarking | Pricing, delivery model, skill portfolio
- Peer analysis | Scope, sourcing models, locations
- Locations | Cost, skills, sustainability, portfolio
- Tracking services | Service providers, locations, risk
- Other | Market intelligence, service provider capabilities, technologies, contract assessment





## Background and scope of the research

#### Background of the research

 The global BFS BPO market witnessed strong growth of 16% in 2012. A higher proportion of contracts in 2012 were extensions or renewals as compared to new contracts. Adoption of by small financial institutions increased in 2012, and was responsible for growth in the market. The overall value proposition of BFS BPO is strongly driven by cost reduction

#### In this study, we investigate the state of the BFS BPO market. We focus on:

- Market size and buyer adoption
- Banking BPO Solution characteristics across size and scope, LoB adoption, analytics and risk regulatory services trends, technology model, global sourcing, and pricing structures
- Capital Markets BPO Solution characteristics across size & scope, LoB adoption, regulatory reporting & risk management, technology model, global sourcing, and pricing structures
- BFS BPO service provider landscape, covering service providers' market share and areas of investments

#### Scope of study and sources of information

- Third-party BFS BPO contracts; it does not include shared services or Global In-House centers (GICs)
- Around 300 BFS BPO contracts signed as of 2012
- Coverage across 18 BFS BPO service providers including Cognizant, CSC, Dell, EXL, eClerx, Genpact,
   HCL, Infosys, iGate, Mphasis, Serco, Sutherland, Syntel, TCS, Tech Mahindra, Wipro, WNS, and Xerox



## Table of contents (page 1 of 2)

Topic	Page no.
Section I: Introduction and methodology	6
Section II: Summary of key messages	
Section III: Market size and buyer adoption	17
Summary	40
BFS BPO market size	
Contracts signed over time	
Adoption by geography	
Adoption by buyer size	24
Adoption by geographical scope	
Key drivers and challenges	26
Section IV: Banking BPO solution characteristics	27
• Summary	
Size of term	30
Adoption by LoBs	31
Analytics, risk, and regulatory services	39
Technology model	
Global sourcing	
Pricing structure	45



## Table of contents (page 2 of 2)

Topic	Page no.
Section V: Capital markets BPO solution characteristics	46
• Summary	
Size and term	
Adoption by LoBs	
Risk management and regulatory reporting	
Technology model	59
Global sourcing	
Pricing structure	
Section VI: Service provider landscape	
• Summary	64
Classification of service providers	
BFS BPO market share	66
BFS BPO landscape by geography	68
Investment trends	
Section VII: Outlook for 2013-2014	
Appendix	
Glossary of key terms	
BFSI BPO research calendar	
Additional research references	



## Overview and abbreviated summary of key messages

This report provides a comprehensive coverage of the BFS BPO outsourcing market and analyzes it across various dimensions such as market overview, value proposition and key challenges, buyer adoption trends, solution characteristics, and service provider landscape

#### Some of the findings in this report, among others, are:

Market overview, value proposition and key challenges

 Third-party Business Process Services (BPS) in the BFS industry is a US\$3.6-4.0 billion market growing at ~16% annually

 Adoption of BFS BPO (across both Banking and Capital markets) from small financial institutions increased in 2012

Banking BPO solution characteristics

- In 2012, lending was the largest banking BPO segment followed by retail banking, in terms of size (FTEs)
- The size of banking BPO contracts decreased in 2012, driven partly by increased adoption among smaller financial institutions

Capital markets
BPO solution
characteristics

• Investment banking is the largest capital markets BPO segment, followed by custody and fund administration, and asset management in terms of size (FTEs)

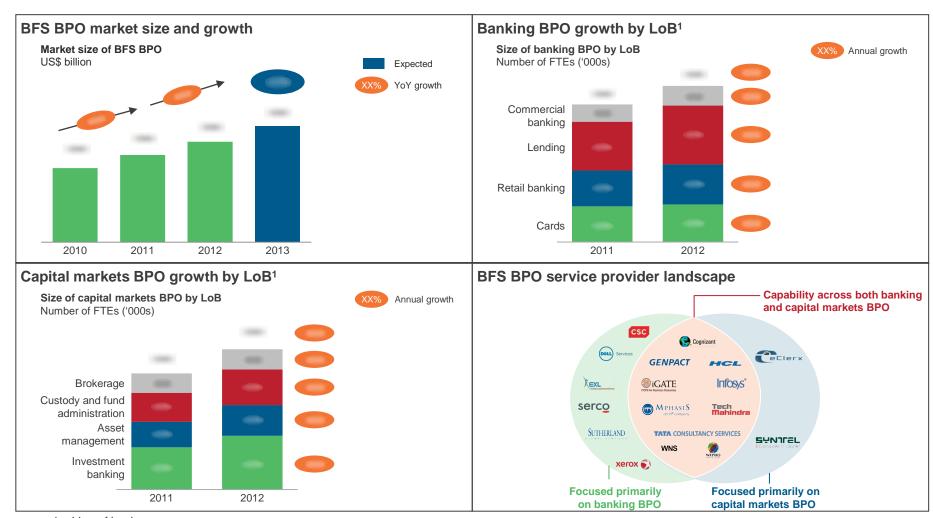
• The size of capital markets BPO contracts decreased in 2012 over 2011. The average term of contracts also dipped in 2012

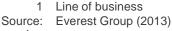
BFS BPO service provider landscape

- TCS, Genpact, Serco and Xerox account for nearly 60% of the market share for BFS BPO. Other notable BPO service providers include Cognizant, Syntel, Mphasis and Wipro
- Technology emerged as the biggest area of investment for BPO service providers in 2012



# This study offers four distinct chapters providing a deep dive into BFS BPO market; below are four charts to illustrate the depth of the report







## **BFSI Outsourcing research calendar 2013**

Topic Published	Current Release date
Insurance BPO Service Provider Profile Compendium	January-2013
Analytics in Banking: War is Ninety Percent Information	June-2013
Banking and Financial Services (BFS) BPO Annual Report 2013 – Small is the New Big!	August-2013
Banking BPO – Service Provider Landscape with PEAK Matrix Assessment 2013	Q3-2013
Banking BPO – Service Provider Profile Compendium 2013	Q3-2013
Capital Markets BPO – Service Provider Landscape with PEAK Matrix Assessment 2013	Q3-2012
Capital Markets BPO – Service Provider Profile Compendium 2013	Q3-2013
Insurance BPO – Annual Report 2013	Q3-2013
Insurance BPO – Service Provider Landscape with PEAK Matrix Assessment 2013	Q4-2013
BFSI BPO Service Provider Profile Compendium – Insurance BPO	Q4-2013



#### Additional BFSI BPO research references

The following documents are recommended for additional insight on the topic covered in this report. The recommended documents either provide additional details on the topic or complementary content that may be of interest

- 1. Analytics in Banking: War is Ninety Percent Information (<u>EGR-2013-11-R-0888</u>); 2013: This report provides a comprehensive understanding of the analytics services industry with focus on banking domain. Analytics adoption in the banking industry is covered in depth, covering various aspects such as market size, key drivers, recent analytics initiative, and challenges. The report also analyses the trends in analytics deals for various banking subverticals (cards, retail, commercial, and lending) and evaluates analytics capabilities of 20+ service providers in the banking space
- 2. A PEAK into the Leaders, Major Contenders, and Emerging Players of the Banking BPO Market (EGR-2012-11-R-0761) 2012: This report will assist key stakeholders (banks, service providers, and technology providers) understand the changing dynamics of the banking BPO market service provider landscape. It will also help them identify market Leaders, Major Contenders, and Emerging Players for 2011. The report provides detailed analysis of service provider market shares, relative position on Everest Group PEAK Matrix, service provider capability assessment, and emerging service provider trends
- 3. A PEAK into the Leaders, Major Contenders, and Emerging Players of Capital Markets BPO (EGR-2012-11-R-0794b) 2012: This report assists key stakeholders (financial institutions, service providers, and technology providers) understand the changing dynamics of the capital markets BPO service provider landscape. It will also help them identify market Leaders, Major Contenders, and Emerging Players for 2011. The report provides detailed analysis of service provider market shares, relative position on Everest Group PEAK Matrix, service provider capability assessment, and emerging service provider trends

For more information on this and other research published by the Everest Group, please contact us:

Phone:

Email:

Saurabh Gupta, Vice President: Anupam Jain, Practice Director Rishabh Gupta, Senior Analyst: Vikas Menghwani, Analyst: FS BPO Team: saurabh.gupta@everestgrp.com anupam.jain@everestgrp.com rishabh.gupta@everestgrp.com vikas.menghwani@everestgrp.com FSBPOresearch@everestgrp.com

+1-214-451-3110

info@everestarp.com

**Everest Group** 

Two Galleria Tower 13455 Noel Road, Suite 2100 Dallas, TX 75240



### **Everest Group**

## Leading clients from insight to action

Everest Group is an advisor to business leaders on the next generation of global services with a worldwide reputation for helping Global 1000 firms dramatically improve their performance by optimizing their back- and middle-office business services. With a fact-based approach driving outcomes, Everest Group counsels organizations with complex challenges related to the use and delivery of global services in their pursuits to balance short-term needs with long-term goals. Through its practical consulting, original research, and industry resource services, Everest Group helps clients maximize value from delivery strategies, talent and sourcing models, technologies, and management approaches. Established in 1991, Everest Group serves users of global services, providers of services, country organizations, and private equity firms in six continents across all industry categories. For more information, please visit www.everestgrp.com and research.everestgrp.com.

#### **Dallas (Corporate Headquarters)**

 $\underline{\mathsf{info@everestgrp.com}}$ 

+1-214-451-3000

#### **Toronto**

canada@everestgrp.com

+1-416-865-2033

#### India / Middle East

india@everestgrp.com +91-124-496-1000

91-124-496-1000

#### **New York**

info@everestgrp.com

+1-646-805-4000

#### London

unitedkingdom@everestgrp.com

+44-207-129-1318

#### Stay connected

#### Websites

^

www.everestgrp.com research.everestgrp.com

## Everest Group

#### Twitter



@EverestGroup

@Everest\_Cloud

#### **Blogs**

SHERPAS IN BLUE SHIRTS

www.sherpasinblueshirts.com www.gainingaltitudeinthecloud.com